# Krsnaa Diagnostics | BUY

# Rajasthan tender affirms stellar growth trajectory

Krsnaa Diagnostics reported strong adj. revenue growth of +50%YoY driven by ramp up of RHP tenders primarily Punjab and Himachal. EBITDA margins were subdued due to new centre costs- Krsnaa opened 6 labs, 1 radiology centre and over 300 collection centres. Krsnaa is likely to execute the Rajasthan agreement, after a favourable order by the Hon'ble Rajasthan High Court, by Aug-end and expects INR 250mn revenue in 4Q and INR 3bn in FY25 from this tender alone. Krsnaa's guidance was better than anticipated: (1) FY24 revenue guidance remains 30-35% growth (excl. Rajasthan) with ~25% EBITDA margin; and (2) FY25 revenue guidance is INR 10bn with 28% EBITDA margin. We have conservatively built in 25% growth in FY24 and 40% growth in FY25 factoring INR 1.5bn contribution from Rajasthan. We remain confident of Krsnaa's robust execution and believe there is significant scope to re-rate. We maintain BUY with a revised Mar'24 Price Target of INR 960.

- Massive revenue growth, margins to recover in FY25: Non-Covid revenues grew 24%YoY/5%QoQ with negligible Covid contribution. Adjusted for INR 200mn Rajasthan contribution in the base, 1Q revenue growth was a massive +50%YoY. This was driven by ramp up of RHP tenders primarily Punjab and Himachal. EBITDA margins declined 215bps YoY to 22.5% (JMFe: 25%) due to new centre costs. Krsnaa added 6 labs, 1 radiology centre, 300+ collection centres in 1Q and added 200+ collection centres in Jul'23. This along with the large scale tenders of Rajasthan and Assam will keep margins in check (adj. EBITDAM 24%).
- Strong guidance ups confidence, execution remains key: At present, Krnaa has to deploy 51 CT scans, 2 MRIs, 168 labs and 3537 collection centres under various contracts won including Rajasthan. Krsnaa has operationalised nearly all BMC and Orissa collection centres with ramp up over the next few quarters. Krsnaa is also participating in new large tenders and will disclose in subsequent quarters. FY24 guidance: The management expects revenue growth of 30-35% (excl. Rajasthan). The contribution of Rajasthan tender expected in 4Q (vs. 3Q earlier) is INR 250mn. The management now anticipates INR 3bn revenue contribution in FY25 (vs. INR 1.5bn earlier). The EBITDA margins will remain subdued due to large scale new centre additions at 24-25%. FY25 guidance: With Rajasthan coming in, the management aspires to reach INR 10bn revenue with 28% EBITDA margin as operating leverage plays out.
- The Rajasthan Saga: Krsnaa, after expiry of earlier Rajasthan tender in Aug'22 and 2 fresh rounds of bidding, emerged as the L1 bidder and received the Letter of Award ('LOA'). Surprisingly, the department cancelled the LOA due to disagreements over submission of performance guarantee (which the company was willing to provide). Aggrieved by the department's action, Krsnaa filed a writ petition in the Rajasthan High Court wherein the the Hon'ble Court ruled in favour of the company. Krsnaa has submitted the additional performance guarantees as directed by the Court and they believe that the agreement will be executed by Aug-end. The Rajasthan tender size was increased to cover 50 districts vs. 35 earlier and hence anticipates INR 3bn contribution in FY25. While this is

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Recommendation and Price Target	
Current Reco.	BUY
Previous Reco.	BUY
Current Price Target (12M)	960
Upside/(Downside)	98.0%
Previous Price Target	930
Change	3.2%

Key Data – KRSNAA IN	
Current Market Price	INR485
Market cap (bn)	INR15.2/US\$0.2
Free Float	50%
Shares in issue (mn)	31.4
Diluted share (mn)	31.4
3-mon avg daily val (mn)	INR72.4/US\$0.9
52-week range	609/353
Sensex/Nifty	65,151/19,365
INR/US\$	83.2

Price Performance			
%	1M	6M	12M
Absolute	-11.9	29.2	5.8
Relative*	-9.7	21.0	-2.0

<sup>\*</sup> To the BSE Sensex

				(INR mn)
FY21A	FY22A	FY23A	FY24E	FY25E
3,965	4,555	4,871	6,108	8,530
53.4	14.9	6.9	25.4	39.6
938	1,315	1,223	1,558	2,303
23.7	28.9	25.1	25.5	27.0
315	683	621	769	1,255
12.3	21.8	19.8	24.5	40.0
1.2	77.5	-9.1	23.9	63.1
41.1	21.9	12.4	12.6	18.6
180.8	14.9	8.7	9.9	14.3
39.6	22.3	24.5	19.8	12.1
2.4	2.2	2.1	1.9	1.6
16.6	9.0	10.3	8.1	5.2
0.0	0.0	0.0	0.0	0.0
	3,965 53.4 938 23.7 315 12.3 1.2 41.1 180.8 39.6 2.4 16.6 0.0	3,965 4,555 53.4 14.9 938 1,315 23.7 28.9 315 683 12.3 21.8 1.2 77.5 41.1 21.9 180.8 14.9 39.6 22.3 2.4 2.2 16.6 9.0	3,965 4,555 4,871 53.4 14.9 6.9 938 1,315 1,223 23.7 28.9 25.1 315 683 621 12.3 21.8 19.8 1.2 77.5 -9.1 41.1 21.9 12.4 180.8 14.9 8.7 39.6 22.3 24.5 2.4 2.2 2.1 16.6 9.0 10.3 0.0 0.0 0.0	3,965     4,555     4,871     6,108       53.4     14.9     6.9     25.4       938     1,315     1,223     1,558       23.7     28.9     25.1     25.5       315     683     621     769       12.3     21.8     19.8     24.5       1.2     77.5     -9.1     23.9       41.1     21.9     12.4     12.6       180.8     14.9     8.7     9.9       39.6     22.3     24.5     19.8       2.4     2.2     2.1     1.9       16.6     9.0     10.3     8.1       0.0     0.0     0.0     0.0

Source: Company data, JM Financial. Note: Valuations as of 17/Aug/2023

JM Financial Research is also available on: Bloomberg - JMFR <GO>, Thomson Publisher & Reuters, S&P Capital IQ, FactSet and Visible Alpha

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significantly ahead of our expectations, we have conservatively built in INR 1.5bn (vs. INR 1bn earlier) from the same and increased our revenue/ earnings to that extent. The tenure of this contract is 5 years (3+2). This project has an outlay of INR 2bn and the company is exploring vendor financing options as well.

■ Key Financials: Revenue/EBITDA/PAT of INR 1.4bn/314mn/146mn grew 24%/13%/3%YoY and were +3%/-7%/-10% vs. JMFe respectively. EBITDA margin declined 215bps YoY to 22.5% (JMFe: 25%; adj. margin: 24%) as new centre costs weighed in. The company has a net cash position of INR 2.25bn. Receivable days were at 79 (vs. 86 QoQ). Capex for the quarter was INR 310mn and the company expects INR 1.2-1.3bn spend in bal. FY24 and FY25 each.

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Radiology Centres Operational / Under Implementation									
State Total Centres Operational Under Implementation									
Uttar Pradesh	8	4	4						
Delhi	1	-	1						
DMC	1	-	1						
Mira Bhayandhar MC	1	-	1						
Rajasthan	1	-	1						
Maharashtra	39	-	39						
Total Radiology	51	4	47						

Pathology	Centres O	perational / Under Im	plementation
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State	Total Centres	Operational	Under Implementation
Mira Bhayandhar MC (Lab)	1	-	1
OD (Lab)	6	4	2
OD (Collection Centres)	386	317	69
DMC (Lab)	1	-	1
BMC (Collection Centres)	600	428	172
Rajasthan (Lab)	150	-	150
Rajasthan (Collection Centres)	1,295	-	1,295
Assam (Lab)	10	-	10
Assam (Collection Cetres)	1,256	-	1,256
Total Pathology	3,705	749	2,956

Source: Company

Exhibit 2. Revenue build up (JMFe)				
JMFe	FY22	FY23	FY24	FY25
Base	4200	4271	4613	5074
Base growth assumption		1.7%	8.0%	10.0%
RHP		600	800	1000
Maharashtra/Orissa			450	600
Others			250	350
Rajasthan				1,500
Total (rounded off)	4200	4870	6110	8520

Source: JM Financial

Exhibit 3. 1Q24 Review							
Krsnaa - P&L (INR mn)	Q1FY23A	1Q24A	% YoY	1Q24E	% Delta vs JMFe	Q4FY23A	% QoQ
Total Revenue	1,129	1,396	24%	1,354	3%	1,332	5%
COGS	120	278	132%	257	8%	257	8%
Gross Profit	1,009	1,118	11%	1,097	2%	1,075	4%
% of revenue	89.4%	80.1%	-929 bps	81.0%		80.7%	-61 bps
Staff Cost	161	229	42%	217	6%	211	9%
Other expenses	570	575	1%	542	6%	519	11%
EBITDA	278	314	13%	339	-7%	345	-9%
EBITDA margin (%)	24.6%	22.5%	-215 bps	25.0%	-253 bps	25.9%	-341 bps
Other Income	46	42	-9%	55	-24%	59	-29%
Finance Cost	14	20		23		22	
Depreciation	124	157		160		146	
РВТ	187	179	-4%	211	-15%	236	-24%
Exceptional Items	0	0		0		0	
Tax	45	32		49		47	
Tax Rate (%)	23.9%	18.2%		23.0%		19.8%	
PAT (Reported)	142	146	3%	163	-10%	189	-23%
PAT margin (%)	12.6%	10.5%	-210 bps	12.0%	-152 bps	14.2%	-371 bps
EPS	4.5	4.7	3%	5.2	-10%	6.0	-23%

Krsnaa - Cost margins	Q1FY23A	1Q24A	% YoY	1Q24E	% Delta vs JMFe	Q4FY23A	% QoQ
COGS/sales	10.6%	19.9%	929 bps	19.0%	89 bps	19.3%	61 bps
Staff cost/sales	14.3%	16.4%	215 bps	16.0%	42 bps	15.8%	58 bps
Other expenditure/sales	50.5%	41.2%	-929 bps	40.0%	121 bps	39.0%	223 bps

Source: Company, JM Financial

# Financial Tables (Consolidated)

Income Statement				(	NR mn)
Y/E March	FY21A	FY22A	FY23A	FY24E	FY25E
Net Sales	3,965	4,555	4,871	6,108	8,530
Sales Growth	53.4%	14.9%	6.9%	25.4%	39.6%
Other Operating Income	0	0	0	0	0
Total Revenue	3,965	4,555	4,871	6,108	8,530
Cost of Goods Sold/Op. Exp	837	603	742	1,099	1,578
Personnel Cost	296	547	746	916	1,237
Other Expenses	1,893	2,089	2,161	2,535	3,412
EBITDA	938	1,315	1,223	1,558	2,303
EBITDA Margin	23.7%	28.9%	25.1%	25.5%	27.0%
EBITDA Growth	49.3%	40.1%	-7.0%	27.4%	47.9%
Depn. & Amort.	374	414	538	701	836
EBIT	564	901	685	856	1,467
Other Income	2,650	149	194	221	260
Finance Cost	259	185	77	91	99
PBT before Excep. & Forex	2,955	865	802	986	1,627
Excep. & Forex Inc./Loss(-)	0	0	0	0	C
PBT	2,955	865	802	986	1,627
Taxes	1,105	182	181	217	373
Extraordinary Inc./Loss(-)	0	0	0	0	0
Assoc. Profit/Min. Int.(-)	0	0	0	0	C
Reported Net Profit	1,849	683	621	769	1,255
Adjusted Net Profit	315	683	621	769	1,255
Net Margin	8.0%	15.0%	12.8%	12.6%	14.7%
Diluted Share Cap. (mn)	25.7	31.4	31.4	31.4	31.4
Diluted EPS (INR)	12.3	21.8	19.8	24.5	40.0
Diluted EPS Growth	1.2%	77.5%	-9.1%	23.9%	63.1%
Total Dividend + Tax	0	0	0	0	C
Dividend Per Share (INR)	0.0	0.0	0.0	0.0	0.0

Balance Sheet					(INR mn)
Y/E March	FY21A	FY22A	FY23A	FY24E	FY25E
Shareholders' Fund	2,319	6,844	7,387	8,157	9,411
Share Capital	65	157	157	157	157
Reserves & Surplus	2,254	6,687	7,230	8,000	9,254
Preference Share Capital	0	0	0	0	0
Minority Interest	0	0	0	0	0
Total Loans	2,027	410	325	275	225
Def. Tax Liab. / Assets (-)	107	70	114	114	114
Total - Equity & Liab.	4,453	7,324	7,826	8,545	9,750
Net Fixed Assets	3,122	4,140	4,962	5,760	6,424
Gross Fixed Assets	3,733	4,908	6,291	7,791	9,291
Intangible Assets	12	23	28	28	28
Less: Depn. & Amort.	661	1,075	1,612	2,314	3,150
Capital WIP	37	283	255	255	255
Investments	3	3	3	3	3
Current Assets	2,920	4,611	4,121	4,340	5,282
Inventories	72	92	251	314	439
Sundry Debtors	725	579	731	917	1,280
Cash & Bank Balances	1,529	2,419	1,088	1,041	1,459
Loans & Advances	0	0	0	0	0
Other Current Assets	594	1,522	2,051	2,069	2,103
Current Liab. & Prov.	1,593	1,430	1,259	1,559	1,959
Current Liabilities	888	794	970	1,270	1,671
Provisions & Others	705	636	289	289	289
Net Current Assets	1,327	3,182	2,861	2,782	3,323
Total – Assets	4,453	7,324	7,826	8,545	9,750

Source: Company, JM Financial

Source: Company, JM Financial

Cash Flow Statement				(	INR mn)
Y/E March	FY21A	FY22A	FY23A	FY24E	FY25E
Profit before Tax	2,955	865	802	986	1,627
Depn. & Amort.	374	414	538	701	836
Net Interest Exp. / Inc. (-)	140	62	-82	-130	-161
Inc (-) / Dec in WCap.	148	-7	-356	33	-122
Others	-2,515	16	-8	0	0
Taxes Paid	-77	-66	-131	-217	-373
Operating Cash Flow	1,026	1,284	763	1,373	1,808
Capex	-668	-1,322	-1,414	-1,500	-1,500
Free Cash Flow	357	-38	-651	-127	308
Inc (-) / Dec in Investments	-57	-1,265	157	0	0
Others	114	180	168	221	260
Investing Cash Flow	-611	-2,406	-1,089	-1,279	-1,240
Inc / Dec (-) in Capital	7	3,853	-69	0	0
Dividend + Tax thereon	0	0	-78	0	0
Inc / Dec (-) in Loans	555	-1,894	-91	-50	-50
Others	-254	-200	-93	-91	-99
Financing Cash Flow	308	1,760	-331	-141	-149
Inc / Dec (-) in Cash	723	637	-657	-47	419
Opening Cash Balance	-476	247	884	227	180
Closing Cash Balance	1,529	2,418	1,088	1,041	1,459

Dupont Analysis						
Y/E March	FY21A	FY22A	FY23A	FY24E	FY25E	
Net Margin	8.0%	15.0%	12.8%	12.6%	14.7%	
Asset Turnover (x)	0.8	0.8	0.6	0.7	0.9	
Leverage Factor (x)	28.6	1.3	1.1	1.1	1.1	
RoE	180.8%	14.9%	8.7%	9.9%	14.3%	

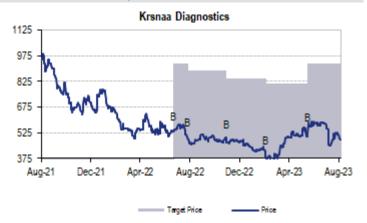
Key Ratios					
Y/E March	FY21A	FY22A	FY23A	FY24E	FY25E
BV/Share (INR)	201.1	218.0	235.3	259.8	299.7
ROIC	41.1%	21.9%	12.4%	12.6%	18.6%
ROE	180.8%	14.9%	8.7%	9.9%	14.3%
Net Debt/Equity (x)	0.2	-0.5	-0.3	-0.3	-0.3
P/E (x)	39.6	22.3	24.5	19.8	12.1
P/B (x)	2.4	2.2	2.1	1.9	1.6
EV/EBITDA (x)	16.6	9.0	10.3	8.1	5.2
EV/Sales (x)	3.9	2.6	2.6	2.1	1.4
Debtor days	67	46	55	55	55
Inventory days	7	7	19	19	19
Creditor days	95	87	62	74	77

Source: Company, JM Financial

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History of Recommendation and Target Price					
Date	Recommendation	Target Price	% Chg.		
4-Jul-22	Buy	930			
7-Aug-22	Buy	885	-4.8		
10-Nov-22	Buy	840	-5.1		
15-Feb-23	Buy	810	-3.6		
29-May-23	Buy	930	14.8		

# Recommendation History



# **APPENDIX I**

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Hold	Price expected to move in the range of 10% downside to 10% upside from the current market price for stocks with market capitalisation in excess of INR 200 billion and REITs* and in the range of 10% downside to 15% upside from the current market price for all other stocks, over the next twelve months.					
Sell	Price expected to move downwards by more than 10% from the current market price over the next twelve months.					

<sup>\*</sup> REIT refers to Real Estate Investment Trusts.

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