

Date: 28th May, 2023

BSE Ltd.

Corporate Service Department 1st Floor, P.J. Towers, Dalal Street, Mumbai 400 001

Scrip ID: KRSNAA Scrip Code: 543328

Dear Sir/Madam,

Subject: FY22-23 Earnings Presentation

The National Stock Exchange of India Ltd. Exchange Plaza, 3rd Floor, Plot No. C/1, 'G' Block, Bandra Kurla Complex, Bandra (E),

Symbol: KRSNAA Series: EQ

Mumbai 400 051

Pursuant to the provisions of Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find attached herewith an Earnings Presentation on Audited Financial Results of the Company for quarter and year ended on 31st March, 2023.

Request you to take the same on your records.

Thanking you, Yours sincerely,

For Krsnaa Diagnostics Limited

Pallavi Bhatevara Managing Director DIN:03600332

Encl: As above

www.krsnaadiagnostics.com 🖪 🖪 👪 🛅 🗟



















One of INDIA'S LARGEST

Differentiated Diagnostic

Service Provider











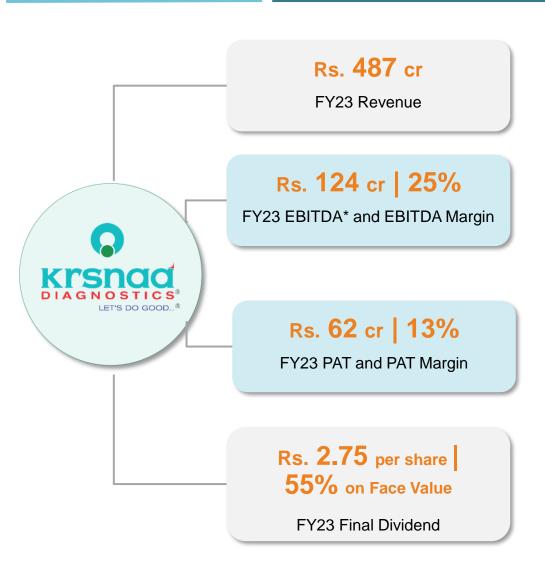




FY2023 and Q4 Performance

Krsnaa Diagnostics Financial- At a Glance





35% Revenue 34%

EBITDA* 5Y CAGR 100% Technical Bid Win Ratio

33% 36% Pathology Radiology Revenue Revenue 5Y CAGR 5Y CAGR 5Y CAGR 66% A (Stable) PAT **ICRA** Rating 5Y CAGR 56 Rs. 272 cr Receivable Days Cash and Cash 31st March 2023 Equivalent (FY18: 97 days) Test Prices Lower by 60% to 80% Krsnaa continues to maintain steady growth in EBITDA margins

EBITDA is excluding CSR and ESOP expenses Last 5 Years CAGR is for the period FY2018-23

Krsnaa Diagnostics Operations- At a Glance





31 Mn+

Patients Served Last 5 Years 10 Mn+

Patients Served FY23

16

NABL accredited centres

33%

Total Centre Count CAGR 5Y (FY18-23)

India's 1st

NABH Accredited Teleradiology HUB in 2023

Krsnaa Business Associates

42

NABH accredited centres

15

Tenders won in the last 12 Months - Strong pipeline for growth in a competitive market



Jun 2022

Tripura
X-Ray TeleReporting
Contract

Provides X-Ray Tele-Radiology services across all districts of Tripura

Delhi Radiology Contract

To deploy 1
MRI machine
and
1 CT Scan
machine at
Indira Gandhi
Hospital,
Dwarka Sector 9, Delhi

Jul 2022

Jul 2022

Rajasthan Radiology Contract

To deploy 1 CT Scan Machine at MES Medical College at Churu, a City in Rajasthan

Maharashtra Radiology Contract

To deploy 31
CT Scan
Machine and
Operate 8
Government CT
Scan Machines
at 39
Government
Hospitals

Jul 2022

Jan 2023

Bombay Municipal Cooperation Pathology Contract

Established 600 collection centres for BMC dispensaries and hospitals

Installation,
Operation,
Maintenance
and
Management of
1 Pathology lab,
1 CT scan and
1 X-ray

Dhule

Municipal

Cooperation

Feb 2023

Feb 2023

Odisha Pathology Contract

Established 6 Labs and 386 collection centers with Hub & Spoke Model

Rajasthan Pathology Contract

Established 33
Mother Labs,
117 Hub Labs
and 1,295
collection
centers with
Hub & Spoke
Model

Mar 2023

Apr 2023

Mirabhyander

Established 1
MRI, 1 CT
scanner,
SonographyUltrasound, XRay Centre and
1 Pathology Lab

Assam
Pathology
Contract
(L1 Bidder)

Established 10 Labs and 1,256 collection centers with Hub & Spoke Model

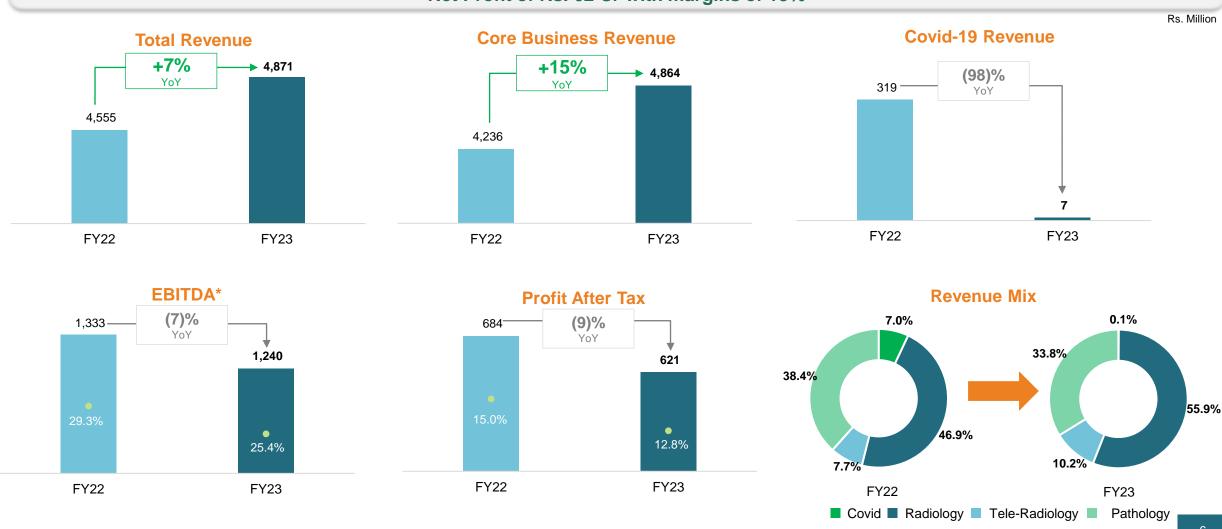
May 2023

FY2023: Performance Highlight



Core business continues to deliver stellar Revenue growth of 15% Y-o-Y

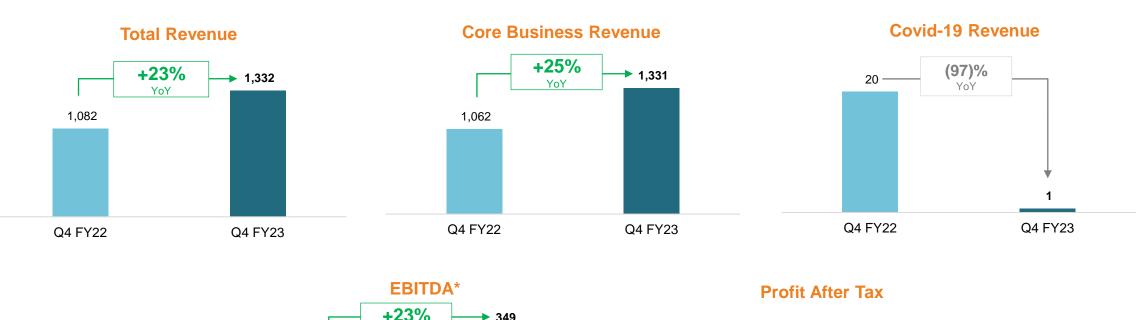
EBITDA of Rs. 124 Cr, in-spite of squeeze on EBITDA due to costs incurred for establishing new centers, the margins stood at 25% and Net Profit of Rs. 62 Cr with margins of 13%

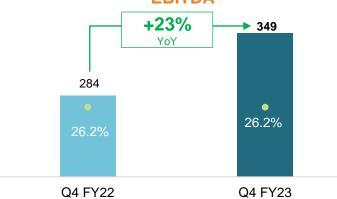


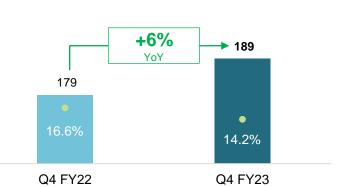
Q4 FY2023: Performance Highlight



Core business continues to deliver stellar Revenue growth of 25% Y-o-Y Strong EBITDA of Rs. 35 Cr with margins of 26% and Net Profit of Rs. 19 Cr, with margins of 14%



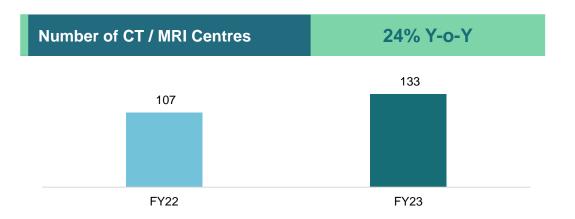


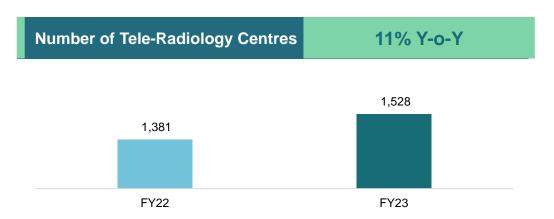


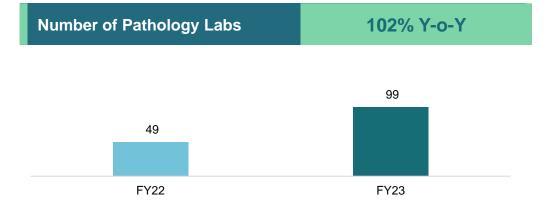
Operational Performance Trend

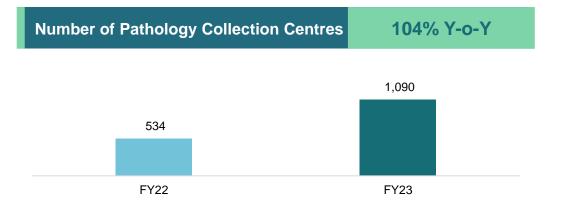


Double digit growth in radiology centres and Doubling up in the pathology labs and pathology collection centres







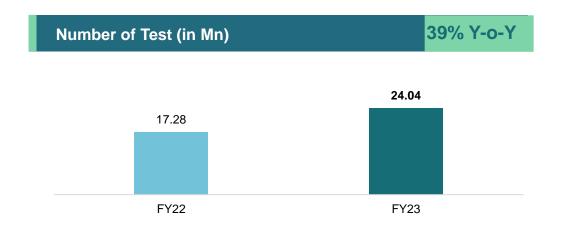


Krsnaa continues its expansion plans by investing in centres thereby creating opportunities for growth especially in untapped markets

Operational Performance Trend



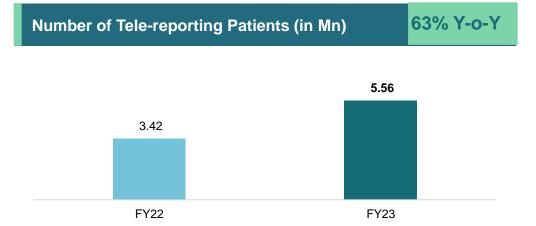
Significant increase in number of patients and number of tests







- There has been a significant surge in patient and test volume across all modalities, with tele-reporting tests experiencing a particularly substantial rise. This has been followed by an increased demand for pathology tests and radiology tests.
- Higher awareness and visibility of Krsnaa's diagnostics centres
- High quality services at disruptive prices driving patient and tests count



⁹

Management Perspectives



Commenting on the business, **Ms. Pallavi Bhatevara, Managing Director,** said:

"Krsnaa Diagnostics has firmly established itself as the leading provider of premium quality integrated diagnostic services in India, with a robust network spanning over 2,850 locations. Our primary focus remains on addressing the healthcare needs of our society by ensuring accessibility and affordability of our services. As part of our growth strategy, we successfully operationalized 26 radiology centers, 50 pathology labs, and 556 collection centers during FY2023, further expanding our reach and service offerings.

We are immensely proud to share that our Teleradiology hub in Pune has achieved accreditation from the prestigious NABH. This recognition is a significant milestone in the history of Indian healthcare, making our teleradiology hub the 1st to receive such esteemed accreditation from NABH. This accreditation serves as a testament to our unwavering commitment to delivering high-quality healthcare services by embracing cutting-edge technologies.

Furthermore, we have achieved notable success in last twelve months by securing nine tenders across various states. All these projects encompass 53 CT and MRI centres,158 Pathology labs, and 2,281 Pathology collection centers substantially strengthening our growth prospects for the future.

Looking ahead, we are excited about the upcoming operationalization of these projects, as they present substantial growth opportunities for us. These projects will enable us to strengthen our presence, reach more customers, and create new growth paths in these regions. We remain dedicated to delivering exceptional services and maximizing our impact as we continue to expand our footprint across the country."

Commenting on the results, **Mr. Yash Mutha**, **Executive Director**, said:

"In Fiscal Year 2023, Krsnaa Diagnostics demonstrated strong performance with Core Revenues of Rs. 486 crores, marking a 15% year-on-year growth. While our Covid-19 revenues declined notably from Rs. 32 crores in FY22 to Rs. 0.7 crores in FY23, we remained resilient and focused on our core operations.

We are pleased to report an EBITDA of Rs. 124 crores, achieving a commendable margin of 25%. Our Net Profit stood at Rs. 62 crores, reflecting a margin of 13%. As we move forward, we anticipate further enhancement in our margins as our recently launched centers reach maturity.

It is essential to acknowledge that our margins were impacted during FY23 due to the additional costs associated with establishing new centers.

Furthermore, we are actively pursuing an extensive pipeline of projects in Pathology Labs, Collection Centres, CT, and MRI centers, particularly in states like Maharashtra, Karnataka, and Madhya Pradesh. These endeavors enable us to expand our presence into new regions and leverage the considerable opportunities that lie ahead.

Looking ahead, Krsnaa Diagnostics is confident in expanding its geographical footprint and making deeper inroads into tier II and III cities. Our unwavering commitment remains centered on providing high-quality diagnostic services at affordable prices. With a well-defined strategic direction, we are determined to achieve sustainable growth and generate value for all our stakeholders."











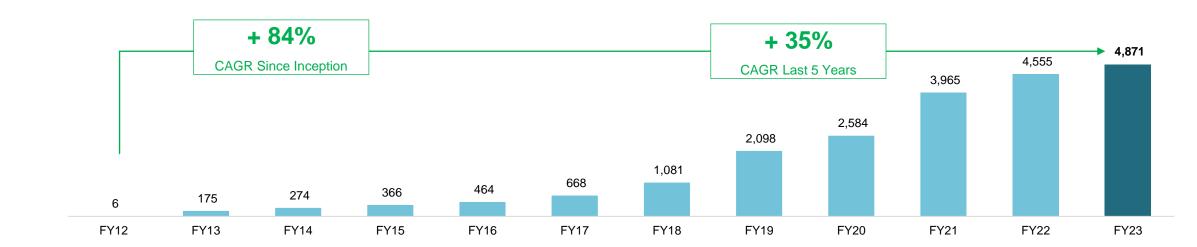


Annual Performance

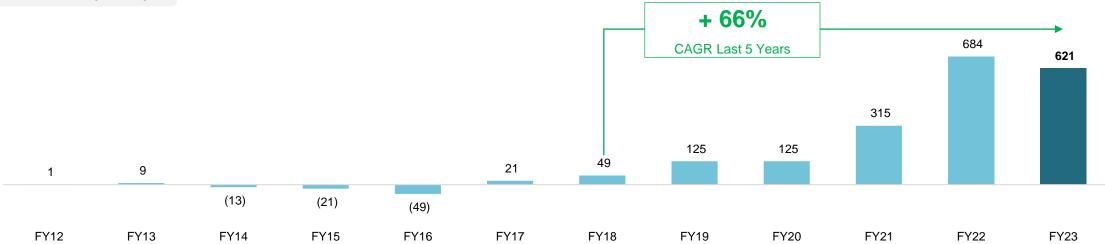
Revenue and Profit After Tax Growth Trend



Revenue (in Mn)







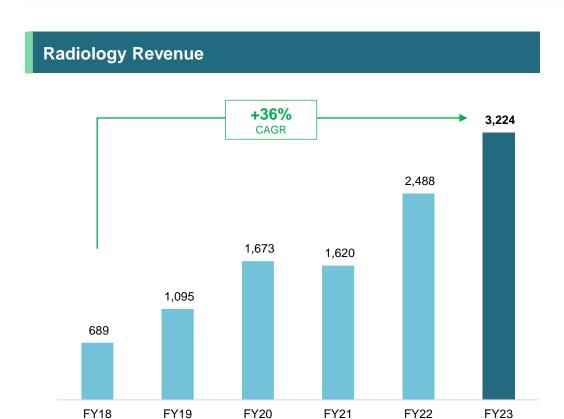
Strong CAGR Growth with Healthy Business Mix

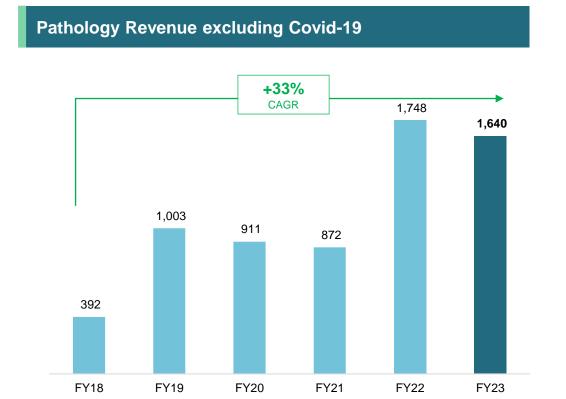


Rs. Million

Radiology and Pathology Revenue grew by 4.7 times and 4.2 times respectively in last 5 years

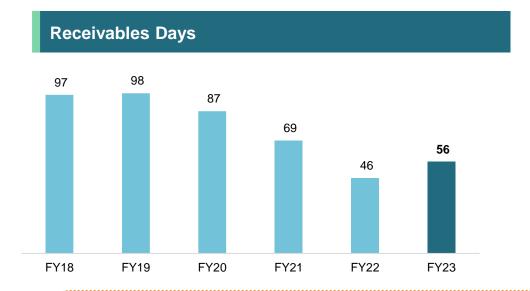
Remains one of the Fastest growing diagnostics service provider

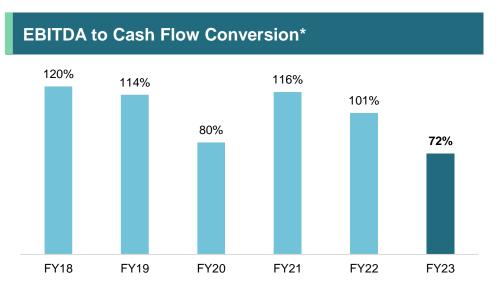




Cash Collection and Cash Flow Conversion







- Krsnaa has built a strong cash flow generating business model backed by strong cash flow conversion cycle and efficient working capital management
- Total net cash generated from operations before tax of Rs. 89 Crores in FY23
- Through our consistent effort, our systems and processes receivables days continues to decline to 56 days at the end of FY23,
 compared to 97 days at the end of FY18 reflecting timely collection of dues from national health agencies
- Krsnaa's EBITDA to Cash Flow conversion is comparatively lower largely due to increase in inventory, increase in debtors and
 payments to vendors for operationalizing of new centres considering large state level implementation, and the EBITDA to cashflow
 conversion is expected to normalizes as the centres mature

Well Capitalized Balance Sheet



(Rs. Million)	FY19	FY20	FY21	FY22	FY23
Long Term Debt	937	1,400	1,680	331	243
Short Term Debt	772	1,112	638	79	82
Total Debt	1,709	2,512	2,318	410	325
Cash & Cash Equivalents	1,281	1,379	1,624	3,480	2,719
Net Debt / (Net Cash)	428	1,133	694	(3,070)	(2,394)
Total Equity	1,890	2,014	2,319	6,844	7,387
Cash Flow From Operating Activities Before Tax	681	516	1,102	1,351	894
Total Debt / Equity	0.90x	1.25x	1.00x	0.06x	0.04x

Krsnaa Diagnostics strengthens its balance sheet with strong cash flow generation

- Despite utilization of internal accruals for operationalizing new centres, Krsnaa continues to generate resilient cashflows and has strong cash & cash equivalents of Rs. 272 crore as on 31st March 2023
- Capex of Rs. 135 crore was incurred during the period, out of which Rs. 55 crore was funded from internal accruals and Rs. 80 crore was funded from IPO proceeds. This was primarily incurred towards setting up new diagnostics centres across Himachal Pradesh, Punjab and Maharashtra

Financial Performance



(Rs. Million)	Q4FY23	Q4FY22	Y-o-Y Growth	Q3FY23	Q-o-Q Growth	FY23	FY22	Y-o-Y Growth
Core Business	1,331	1,062	25.3%	1,180	12.8%	4,864	4,236	14.8%
Covid-19 Business ¹	1	20	(96.8)%	1	(34.4)%	7	319	(97.8)%
Revenue from Operations	1,332	1,082	23.1%	1,181	12.8%	4,871	4,555	7.0%
Other Income	59	41	44.4%	45	30.4%	194	149	29.9%
Total Income	1,391	1,123	23.9%	1,226	13.5%	5,065	4,704	7.7%
EBITDA ²	349	284	22.8%	298	17.3%	1,240	1,333	(7.0)%
Margin %	26.2%	26.2%		25.3%		25.4%	29.3%	
EBIT ³	258	217	19.0%	200	28.8%	879	1050	(16.3)%
Margin %	18.6%	20.0%		16.3%		17.4%	23.1%	. ,
Profit After Tax	189	179	5.5%	136	38.7%	621	684	(9.2)%
Margin %	14.2%	16.6%		11.6%		12.8%	15.0%	, ,
Reported Diluted EPS	5.88	5.40		4.24		19.29	22.88	

Notes:

- Covid-19 Business is including Covid allied tests
 EBITDA is excluding CSR and ESOP expense
- EBIT including Other Income

Balance Sheet



Assets (In Million)	FY22	FY23
Non-Current Assets	5,420.06	6,841.31
Property, plant and equipment	3,833.79	4,678.47
Capital work-in-progress	282.57	254.80
Intangible assets	23.15	28.28
Intangible asset under development	-	-
Financial assets		
Investments	2.91	2.91
Loans	-	-
Other financial assets	1,155.15	1,711.16
Deferred tax asset (net)	7.88	13.88
Other non-current assets	114.61	151.81
Current Assets	3,341.47	2,257.62
Inventories	91.70	250.74
Financial assets		
Trade receivables	578.73	730.97
Cash and cash equivalents	884.53	227.20
Bank balances other than cash and cash equivalent	1,534.28	860.76
Other financial assets	118.56	117.96
Other current assets	133.67	69.99
Total Assets	8,761.53	9,098.93

Equity and Liabilities (In Million)	FY22	FY23
Total Equity	6,844.09	7,387.36
Equity share capital	156.99	156.99
Instruments entirely equity in nature	-	-
Other equity	6,687.10	7,230.37
Non-Current Liabilities	707.23	719.63
Borrowings	196.22	110.00
Lease Liabilities	134.52	132.84
Liability on compulsory convertible preference shares		
Other financial liabilities	294.13	336.81
Employee benefit obligations	3.16	12.26
Other non-current liabilities	1.25	0.07
Deferred tax liabilities	77.95	127.65
Current Liabilities	1,210.21	991.94
Borrowings	60.08	55.00
Lease Liabilities	19.10	26.97
Trade payables		
i) total outstanding dues of MSME	3.27	6.82
ii) total outstanding dues of creditors other than MSME	769.73	614.43
Other financial liabilities	234.82	244.32
Employee benefit obligations	19.81	21.51
Short term provisions	-	-
Other current liabilities	103.40	22.89
Total Equity and Liabilities	8,761.53	9,098.93













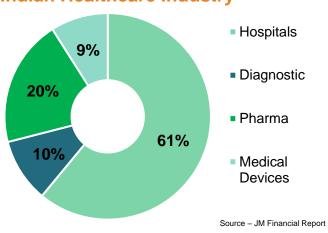


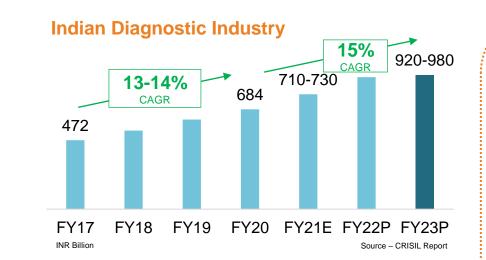
Business Overview

Diagnostic Industry

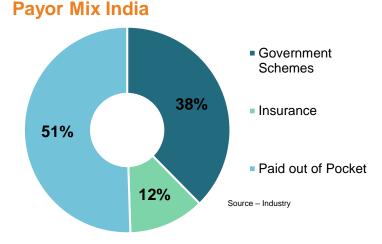


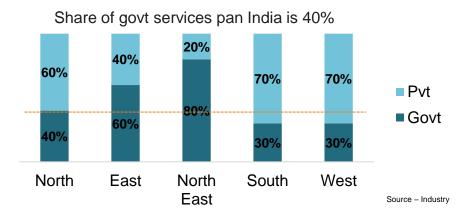
Indian Healthcare Industry





Share of Healthcare Services in India





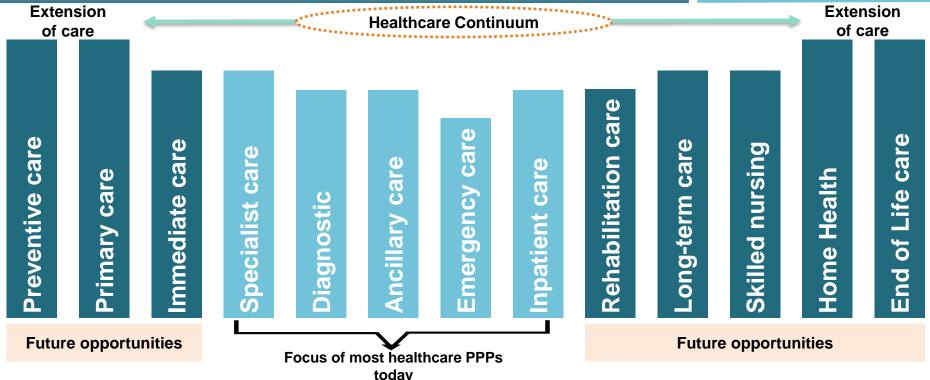
Key drivers in the Indian radiology and pathology market:

- •Increasing population: India has a large and growing population, which is leading to an increase in the demand for healthcare services.
- •Rising disposable incomes: The disposable incomes of Indians are rising, which is making it possible for more people to afford diagnostic tests.
- •Increasing awareness of the importance of preventive healthcare: Indians are becoming more aware of the importance of preventive healthcare, which is leading to an increase in the demand for diagnostic tests.
- •Growing penetration of insurance: The penetration of health insurance in India is growing, which is making it easier for people to afford diagnostic tests.

Future of Public Private Partnership (PPP) in Healthcare



Healthcare systems worldwide are facing increasing pressures due to factors like an aging population, chronic diseases, and evolving healthcare technology. **Governments can explore Public-Private Partnerships** (PPPs) as a solution to leverage private sector resources and expertise to address infrastructure, management, and service delivery needs while transitioning into a role of overseeing and regulating care delivery instead of directly providing it.



- Shift toward clinical services and integration of care: Healthcare systems are under pressure to improve care quality, efficiency, and preventive measures using data, technology, and integrated care. While early PPPs focused on hospital infrastructure, the evolution of PPP models includes integrated and clinical service-focused approaches to introduce innovative care models, manage costs, and promote holistic services for better health outcomes.
- Focus on services across the continuum of care: As healthcare reimbursement shifts towards quality-based models, PPPs focused on care coordination across the continuum of care can help reduce unnecessary hospital visits. Examples of PPPs in mental health services and skilled nursing facilities demonstrate the potential for private sector involvement in various healthcare needs, requiring evolving policies and oversight from governing bodies to support these partnerships.
- Technology to extend access to care: Technology plays a crucial role in healthcare, ranging from administrative systems to virtual care solutions. Incorporating technology into PPP projects requires diverse expertise and long-term thinking to assess appropriate components and explore innovative ways to extend care access. As lower-income countries adopt technologies, questions arise about scaling high-income solutions or developing new ones tailored to resource-limited environments, leading to new markets and innovation.

Source – PWC Report

High Quality Diagnostic Services at Disruptive Prices



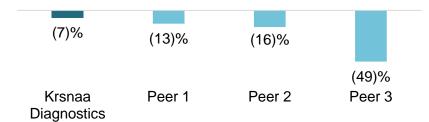
Krsnaa offers tests at 60-80% Lower than market rates and yet maintain sustainable EBITDA

Segment	Test	Peer 1	Peer 2	Peer 3	Krsnaa	% from min price
RDL	CT Brain	4,500	4,500	3,500	973	(72)%
RDL	MRI Brain	8,000	8,250	7,000	2,209	(68)%
PTH	CBC	250	250	200	146	(27)%
PTH	Blood Sugar	85	80	70	26	(63)%
PTH	Thyroid	500	550	550	216	(57)%
PTH	Vitamin D	1,500	1,250	1,450	595	(52)%
PTH	Vitamin B12	1,000	1,100	1,300	243	(76)%
PTH	HbA1C	550	440	400	141	(65)%

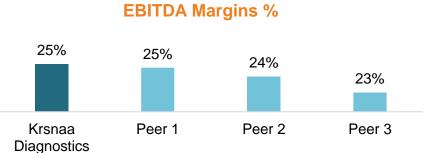
Krsnaa Diagnostics offers high quality diagnostics services at disruptive prices

Well placed to withstand any industry price caps as well pricing pressure on tests

EBITDA Growth% YoY comparison with industry leader

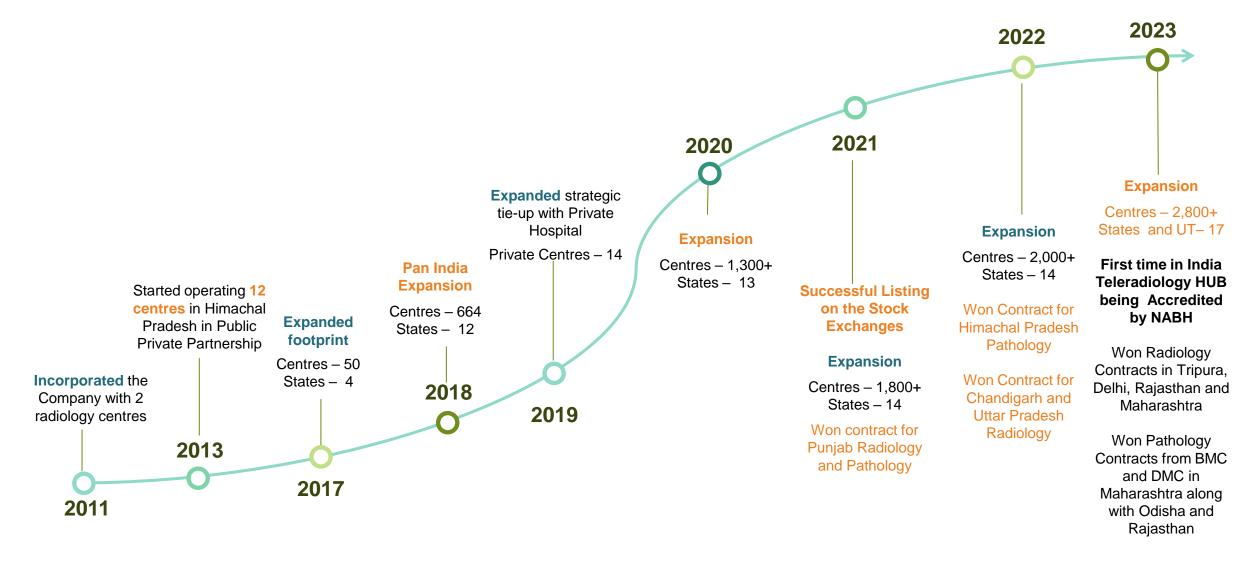


In-spite of offering our diagnostic services at prices lower 60-80%, we continue to maintain sustainable EBITDA



Track Record of Successful Fast-Pace Expansion



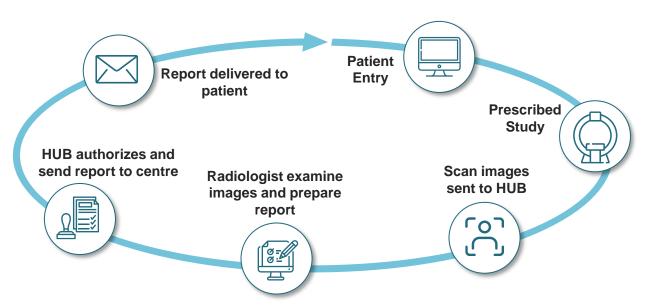




India's 1st NABH Accredited Teleradiology HUB



Krsnaa Diagnostics hub and spoke model radiology facility in Pune is fully capable to process large volumes



8,500+ Sq.ft.

Well designed facility at Pune

220+

Team of in-house telereporting radiologists from India and abroad

24x7

Uninterrupted connectivity between diagnostic centres and the hub

- Scalable business model and enables wider penetration into tier II and tier III cities
- Analog images gets converted into digital format and sent to hub for examining and preparing report. Addresses the shortage of full-time doctors and staff in the diagnostics industry
- Experienced team of radiologists and lab technicians
- Stringent quality control checks to ensure highest reporting standards coupled and accurate diagnosis
- Krsnaa Diagnostics organizes regular training session to enhance skills of the workforce and keep them apprised of the latest technological advancement in the field of diagnostics
- Sufficient capacity to process large volumes in the coming years

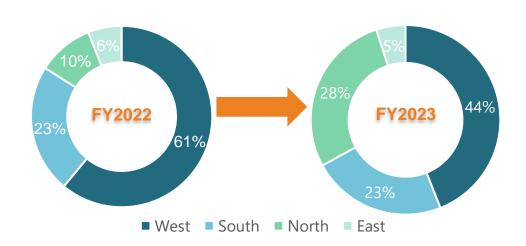
Test	Monthly Capacity	FY23 Annual Volumes	Headroom
CT Scans	2,00,000	917,666	7.8x
MRIs	41,000	382,553	3.9x
Tele Reporting	2,000,000	5,560,646	12.8x

Only Company with Pan India Presence in Both Radiology and Pathology





Well Diversified Regional Revenue Mix



High Headroom to Grow

- Highest penetration across districts with presence in 120+ out of 700+ districts; still large underpenetrated market
- Government continuous focus on improving healthcare in India and looking to partner under PPP model
- Krsnaa is already present in most of the tier I, II, III and rural areas. Krsnaa plans to leverage its extensive presence for growth

^{**} The USG, Dexa, Mammography and TMT Centres are not marked in this map

Krsnaa Competitive Advantages



Sustainable business model backed by underlying competitive advantages and well positioned to drive growth



Revenue Visibility

- •Long-term of contracts (between 5-10 years) with inbuilt price escalation mechanism ensures higher and consistent visibility of revenues
- •Government focus on investing in healthcare at underpenetrated rural and municipal corporations will provide an impetus to PPP model



Captive Customer Base

- •Large addressable customer base from Day 1 of operations, as majority of the population is treated at government hospitals
- •Customer base is **driven by both patient's visiting government hospitals and direct walk-ins driven** by relatively cheaper rates with best-in class infrastructure and timely reporting



Cost Efficiencies

- •Zero doctor referrals fees for patient acquisition and limited expenses incurred in marketing and promotion
- •Zero rentals to government hospitals for providing the space and availability of subsidized utility and electricity rates
- •Due to large procurement, equipment is purchased at lower cost and CMC contracts are availed at discounts



Operational Synergies

- India's 1st NABH Accredited Teleradiology HUB
- •Unique tele-reporting hub in Pune ensures quick and efficient services for both new and existing facilities
- •Centralized operations ensure most proficient doctor and radiologist are engaged over long term with an efficient payout structure for both



Higher Tender Renewal Probability

- •Existing investment on equipment and infrastructure, large scale of operations and cost competitiveness have resulted in **strong bid-win rate of 79%** with 100% technical qualification in the past and trend is expected to continue
- •Ability to quote attractive pricing at the time of renewal and strong track record of successfully renewing the contract













Strategic Pillars of Growth

Growth Strategy



We aim to sustain the upward trajectory of our Revenue and PAT CAGR by utilizing our existing facilities and seizing opportunities in untapped markets

- 1
- Tap the growing and underpenetrated diagnostic market by participating in new PPP tender
- 2

Focus on timely and successful implementation of new projects

3

Enhanced centre profitability with the maturing centres

4

Expand Pathology business by capitalizing on the extensive infrastructure of existing Pathology Diagnostics centres, adding more collection centres and reaching to end consumers

5

Digital marketing and creating awareness about Krsnaa's disruptive price offerings

FY2023 – Radiology Tenders Won and Assets to be deployed



Assets to be Deployed

5 States and UT **51** CT Scan

MRI Scan

Maharashtra Radiology Contract

- Scope- 39 CT Scan Machines
- Centres- 39 Government Hospitals
- Tenure-10 years

Tripura Tele-Reporting Contract

- Scope- X-Ray Tele-Radiology Services
- Centres-Presence across all districts of Tripura
- Tenure-5 years

Uttar Pradesh Radiology Contract

- Scope- 8 CT Scan Machines
- Centres-8 Government Hospitals
- Tenure-10 years

Dhule Municipal Cooperation Radiology Contract

- Scope- 1 CT Scan Machine, and X-Ray
- Centres-late R. R. Patil commercial complex
- Tenure-30 years

Rajasthan Radiology Contract

- Scope- 1 CT Scan Machine
- Centres-MES Medical College at Churu, a City in Rajasthan
- Tenure-10 years

Delhi Radiology Contract

- Scope- 1 MRI Machine 1 CT Scan Machine
- Centres-Indira Gandhi Hospital, Dwarka Sector -9, Delhi -110077
- Tenure-12 years

Mira Bhyandar Radiology Contract

- Scope- 1 MRI, 1 CT scanner, Sonography- Ultrasound and X-Ray
- Centre Centres-Mira-Bhayandar Municipal Hospital
- Tenure-30 years



FY2023 – Pathology Tenders Won and Assets to be deployed



Assets to be Deployed

3

States

158

Labs

2,281

Collection Centers

Dhule Municipal Cooperation Pathology Contract

- Scope- 1 Pathology lab
- Centre- late R. R. Patil commercial complex
- Tenure- 30 years

Odisha Pathology Contract

- Scope- 6 Labs and 386 collection centers
- Centre- At various Government Health Institution in the state of Odisha
- Tenure- 8 years

Bombay Municipal Cooperation Pathology Contract

- Scope-600 collection centres
- Centre- 600 BMC dispensaries and hospitals
- Tenure- 4 years

Mira Bhyandar Pathology Contract

- Scope-1 Pathology Lab
- Centre- Mira-Bhayandar Municipal Hospital
- Tenure- 30 years

Rajasthan Pathology Contract

- Scope-33 Mother Labs, 117 Hub Labs and 1,295 collection centers
- Centre- Presence across all districts of Rajasthan
- Tenure- 5 years



PPP Project Implementation on Track



Radiology Centres Growth

State	Agreement	Total Centres	Operational	Under Implementation
Uttar Pradesh	Executed	8	4	4
Delhi	Executed	1	-	1
DMC	Executed	1	-	1
Mira Bhayandhar MC	Executed	1	-	1
Rajasthan	To be Executed	1	-	1
Maharashtra	To be Executed	39	-	39
Total Radiology		51	4	47

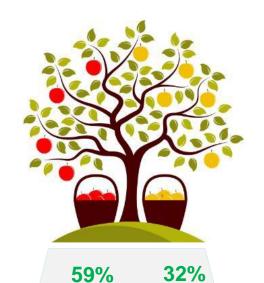
Pathology Centres Growth

State	Agreement	Total Centres	Operational	Under Implementation
Mira Bhayandhar MC (Lab)	Executed	1	-	1
OD (Lab)	Executed	6	-	6
OD (Collection Centres)	Executed	386	-	386
DMC (Lab)	Executed	1	-	1
BMC (Collection Centres)	To be Executed	347	347	-
Rajasthan (Lab)	To be Executed	150	-	150
Rajasthan (Collection Centres)	To be Executed	1,295	-	1,295
Total Pathology		2,186	347	1,839



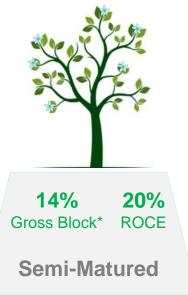
Centres Maturity Profile

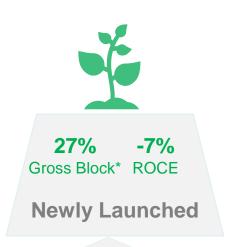




ROCE

Krsnaa Younger Portfolio Continues to Mature with Promising Future





Expand B2C share of Business

Gross Block*

 Focus is on increasing patient touch points, awareness and visibility

Matured

- Standardize patient test reports and improve patient experience at the centres
- Focus on the training of employees to enhance overall productivity and operational efficiencies

- Increase awareness and visibility through digital marketing
- Add more Krsnaa Business Associate (KBA), tie-up with nursing homes, hospitals to drive test volumes
- Ensure shorter reports turnaround time and maintain high accuracy
- One roof solution for Radiology and Pathology at all centres
- Directory of test menu sanitization

Notes:

- 1. * Gross Block % is calculated as on the year ended 31st March 2023
- 2. Maturity is on the basis of the project start date
- Return on Capital Employed calculated as (EBIT including Other Income / Gross Block)



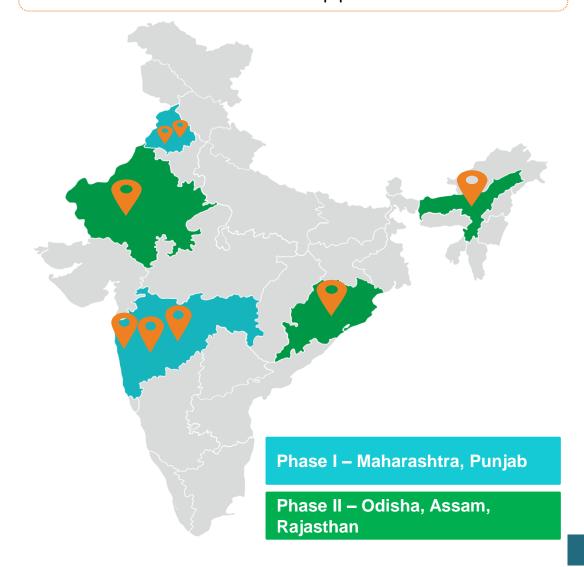
B2C Pathology Strategy for FY2024



Expanding test menus by adding more specialized tests at disruptive prices

Molecular **Diagnostics Flow Cytometry** Histopathology & IHC Markers **Specialised Genetics Test** (NGS) **Digital Pathology & Al**

Core strategy is to set up and operationalize Home Collection Hub and Preventive Health check up promotion in Two Phases



Best-in-class infrastructure and services at disruptive rates – high brand recall leading to increased foot-falls



High quality infrastructure and services at disruptive prices creates market awareness and drives direct walk-ins



Retail Market Expansion Strategy Leveraging Digital Initiatives







Enhancing Visibility and Awareness



IN-SHOP BRANDING



अमृतसर | तरनतारन | गुरदासपुर | पठानकोट | बठिंडा | मनसा | मुक्तसर | फाजिल्का | जालंधर | कपूरथला | फिरोजपुर | फगवाड़ा | लुधियाना मोगा | फरीदकोट | खन्ना | पटियाला | बरनाला | संगरूर | राजपुर | एसएएस नगर (मोहाली) | रूपनगर | नवां शहर | फतेहगढ़ साहिब | होशियारपुर

PROMOTIONAL BRANDING









पंजाब में हमारी मौजूदगी :

Experienced Leadership Team





Rajendra Mutha Executive Chairman

- 12+ years of experience in the field of pharmacy and diagnostics
- Registered pharmacist certified by the Maharashtra State Pharmacy Council



Pallavi Bhatevara, Managing Director

- 10 years of experience in the field of diagnostic services
- Responsible for expansion and growth
- Involved in the tendering process and implementation and execution of projects



Yash Mutha
Whole Time Director

- 14+ years of experience in the field of audit and risk management
- · CA, CISA, CFE
- Previously associated with KPMG, Deloitte, Credit Suisse



Pawan Daga Chief Financial Officer

- 12+ years of experience in mergers and acquisitions, treasury and funding, investor relations, cost management, financial operations, legal, taxation, financial accounting, and reporting
- Chartered Accountant and Masters of Commerce from Pune University



Dr. Manish KarekarChief Operating Officer Pathology

- 16+ years of experience in the field of Pathology science
- MBBS and MD from Mumbai University as well as Six Sigma Black belt from ISI, Pune
- Focused on innovation and sustenance of standardized processes across all laboratory



Dr. Abhiji Patil, Vice President -Radiology

- 15+ years of experience and has done his MD-Radiodiagnosis
- An academic experience as a Professor and Associate Professor in renowned institute
- Experience in sectional imaging including CT, MRI, PET CT and Fusion PET MRI.



Rupesh Dagar
Chief Business Officer

- 25+ years of experience in the diagnostics sector
- Mergers & Acquisition, creating marketing, social media, digital marketing strategies, reinventing the lab, and Network Expansion
- Pursuing DBA, Executive MBA and BSc (Chemistry) from Mumbai University

Board of Directors – Diversified Experience and Background





Chetan Desai Independent Director

- Practicing Chartered Accountant with a widespread experience of 47 years
- He was the Managing Partner of M/s. Haribhakti & Co. LLP, Chartered Accountants till March 2018
- As an Independent Director, he serves as the Chairman of the Audit Committee and also as a member of the Nomination and Remuneration Committee of the Board.



Chhaya Palrecha Independent Director

- · Chartered Accountant with 24 years of experience
- She has led finance and accounts functions of corporate entities for the last 22 years in varied manufacturing and service industries.
- As an Independent Director, she serves as a member of the Audit Committee, Stakeholders' Relationship Committee and Nomination and Remuneration Committee of the Board



Rajiv Ranjan Verma Independent Director

- Superannuated as Director General of Police, Railway Protection Force, in 2016, after 38 years of career
- He held key assignments of Director General, Bureau of Police Research & Development, National Crime Record Bureau and Civil Defense
- As an Independent Director, he serves as the Chairman of the Risk Management Committee and also as a member of the Audit Committee as well as Corporate Social Responsibility Committee



Adesh Kumar Gupta Independent Director

- Qualified Chartered Accountant, Company Secretary and AMP from Harvard is a professional with rich experience of over more than 40 years in Corporate Strategy, M&A, Business restructuring, Fund raising, Taxation etc.
- Career of over 3 decades in Aditya Birla Group, held various senior positions including board positions in various companies of the group including Indian Rayon, Birla Global Finance, Aditya Birla Nuvo Limited and Grasim Industries Limited



Prem Pradeep Nominee Director

- B.Tech in Mechanical Engineering from IIT Delhi and a PGDM from IIM Calcutta
- Over 40 years of experience. Held senior management positions with Bharti Infratel (CEO), Bharti Airtel (CEO), PepsiCo India (VP), RPG group (CEO e-business).
- Currently, he is working as an operating partner with Phi Capital
- As a Nominee Director, he serves as a member of the Audit, Nomination and Remuneration Committee and Corporate Social Responsibility Committee

Note

- 1. Leadership Team members, Rajendra Mutha is the Executive Director and Chairman, Pallavi Bhatevara is the Executive Director and Managing Director, Yash Mutha is the Executive Director.
- 2. Mr. Adesh Kumar Gupta has been appointed as an Independent Director w.e.f 28th May, 2022

Krsnaa Diagnostics Edge



One of the Fastest
Growing
Diagnostics
Service Provider
in the country



Total Centre count increased at a CAGR of 33% from 682 in FY18 to 2,800+ in FY23 Extensive Geographic Footprint



States and Union Territories.

Diagnostic equipment is state-of-the-art and procured from leading OEMs

Centres across India

with presence in 17

Strong Brand Equity



Well positioned to partner with the Government's initiative to provide equitable, affordable and quality health care services

Scalable and Agile Business Model



PPP is an asset light model which ensures robust revenue and long-term contract provides revenue visibility

Disruptive Pricing



Ability to maintain
cost
competitiveness
underpinned by
leading volumes,
higher economies of
scale and optimize
cost structure

Stakeholder Value Creation



Defined strategy to deliver sustainable long-term growth

Factsheet



35%

Revenue CAGR 5Y (FY18-23)

36%

Radiology Revenue CAGR 5Y (FY18-23)

32%

Total Centre Count CAGR 5Y (FY18-23)

66%

PAT CAGR 5Y (FY18-23)

33%

Pathology Revenue CAGR 5Y (FY18-23)

56

Receivables Days FY2023

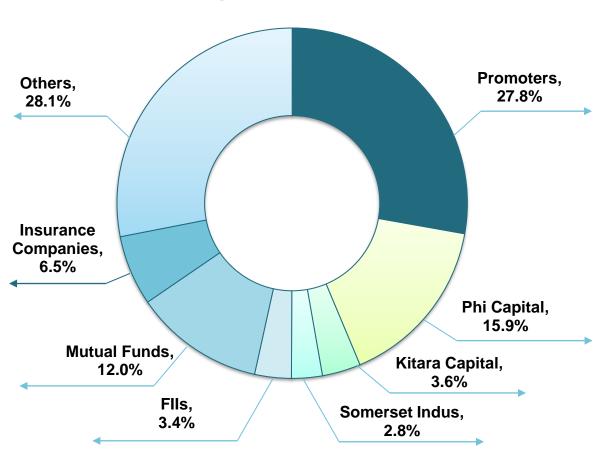
We aim to sustain the upward trajectory of our Revenue and PAT CAGR by utilizing our existing facilities and seizing opportunities in untapped markets

Key Valuation Metrics	26-May-23
NSE Ticker	KRSNAA
BSE Ticker	543328
Share Price (in Rs)	503.4
Number. of Shares (in Cr)	3.14
Equity Value (Rs. Cr)	1,580.5
Gross Borrowings (Rs. Cr) – 31 Mar, 23	32
Cash and Cash Equivalents (Rs. Cr) - 31 Mar, 23	272
Net Debt / (Net Cash) (Rs. Cr)	(240)
Enterprise Value (Rs. Cr)	1,340.5
Adjusted Profit After Tax (Rs. Cr)	62
EBITDA in (Rs. Cr)	124
Adjusted P / E	26.1x
EV / EBITDA	10.8x

Shareholding Pattern



Shareholding Pattern as on 31st March 2023



Top Institutional Shareholders – 31 st March 2023	% Holding
Tata Mutual Fund	5.3%
ICICI Prudential Pharma	5.1%
Aditya Birla Sun	4.0%
HDFC Life Insurance	1.8%
HSBC GLOBAL INVESTMENT FUNDS - ASIA EX JAPAN EQUITY	1.2%

Contact Information



This presentation contains statements that are "forward looking statements" including, but without limitation, statements relating to the implementation of strategic initiatives, and other statements relating to Krsnaa Diagnostics' future business developments and economic performance. While these forward looking statements indicate our assessment and future expectations concerning the development of our business, a number of risks, uncertainties and other unknown factors could cause actual developments and results to differ materially from our expectations.

These factors include, but are not limited to, general market, macro-economic, governmental and regulatory trends, movements in currency exchange and interest rates, competitive pressures, technological developments, changes in the financial conditions of third parties dealing with us, legislative developments, and other key factors that could affect our business and financial performance.

Krsnaa Diagnostics undertakes no obligation to publicly revise any forward looking statements to reflect future / likely events or circumstances.

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